





PITTSFORD CENTRAL SCHOOL DISTRICT



Budget Work Session #1 February 14, 2011

2011-2012 Philosophy and Process

(new this year)

- End in Mind (targets)
 - ➤ Maintaining excellence and expected academic performance in instruction and areas that support student achievement
 - Attain as close as possible an implied Tax Levy Cap of 2%
 - ➤ Eye on the Future A budget that provides for future stability and utilizes Fund Balance and Reserves in a thoughtful manner minimizing budget spikes
- Budget stakeholders in preparing their budgets were instructed to:
 - Provide greater level of detail/justification
 - New requests must be tradeoffs of existing expenditure
 - ➤ Identify a budget maintaining current programs <u>and</u> provide detail for 10% reduction to all discretionary codes

Key Assumptions – detail March 14, 2011

Revenues

- State Aid Governor's Proposal
 - Clarification and details more evident daily
 - Adverse impact in 2011-12 and subsequent years
 - \$823,000 less support for our budget
- All other areas estimated based on known and historical trend
 - > \$162,000 added revenue
- Increased use of Fund Balance / Reserves will be necessary to control Tax Levy growth
 - > \$525,000

Appropriations

- Enrollment steady
- Staffing & Salary 1.98% increase
 - Comply with contractual and legal obligations
 - Retirement Attrition savings fully utilized \$456,000 (net of Health Insurance cost of retirees)
- Benefits 6.7% increase
 - ➤ Employee Retirement System rate increase 42%
 - Health Insurance rate increase 3% (good news)
- All other objects of expense <u>decreased</u>

Status Quo Budget & Levy Impact

| | 2010-11 Adopted | 2011-12 Proposed | \$ Change | % Change |
|--------------------|--------------------|---------------------|-------------|----------|
| Budget | \$109,702,607 | \$112,199,609 | \$2,497,002 | 2.28% |
| Resultant Tax Levy | \$ 83,177,728 | \$ 85,534,617 | \$2,356,889 | 2.83% |
| | 2% Pro | perty Tax Increase | \$1,633,555 | 2.00% |
| Reduction Needed | | | \$ 693,334 | |

Budget & Levy Impact if 10% Discretionary Reductions Implemented

| | 2010-11 Adopted | 2011-12 Proposed | \$ Change | % Change |
|--------------------|--------------------|---------------------|-------------|----------|
| Budget | \$109,702,607 | \$111,796,609 | \$2,094,002 | 1.91% |
| Resultant Tax Levy | \$ 83,177,728 | \$ 85,131,617 | \$1,953,889 | 2.35% |
| | 2% Pro | perty Tax Increase | \$1,633,555 | 2.00% |
| Reduction Needed | | | \$ 290,334 | |

Approx \$403,000 = Discretionary Reductions utilized

Considering one month ago the gap or reduction needed was projected to be \$1.5 million and State Aid projections were more favorable, considerable progress has been attained. We are looking at a gap of 0.25% to 0.75% of budget.

Use of Fund Balance & Reserves

- Both scenarios include use (withdraw) from reserves (savings) for specific purposes as permitted by law (\$525,000 total):
 - ➤ \$400,000 Employee Benefits Accrued Liability Reserve to pay contractual career award and separation costs associated with retiring teachers
 - >\$100,000 Employee Retirement System Reserve to be used in times of significant ERS cost increases
 - >\$ 25,000 Unemployment Reserve to pay required payments to the NYS Unemployment Fund

Board of Education Discussion and Input